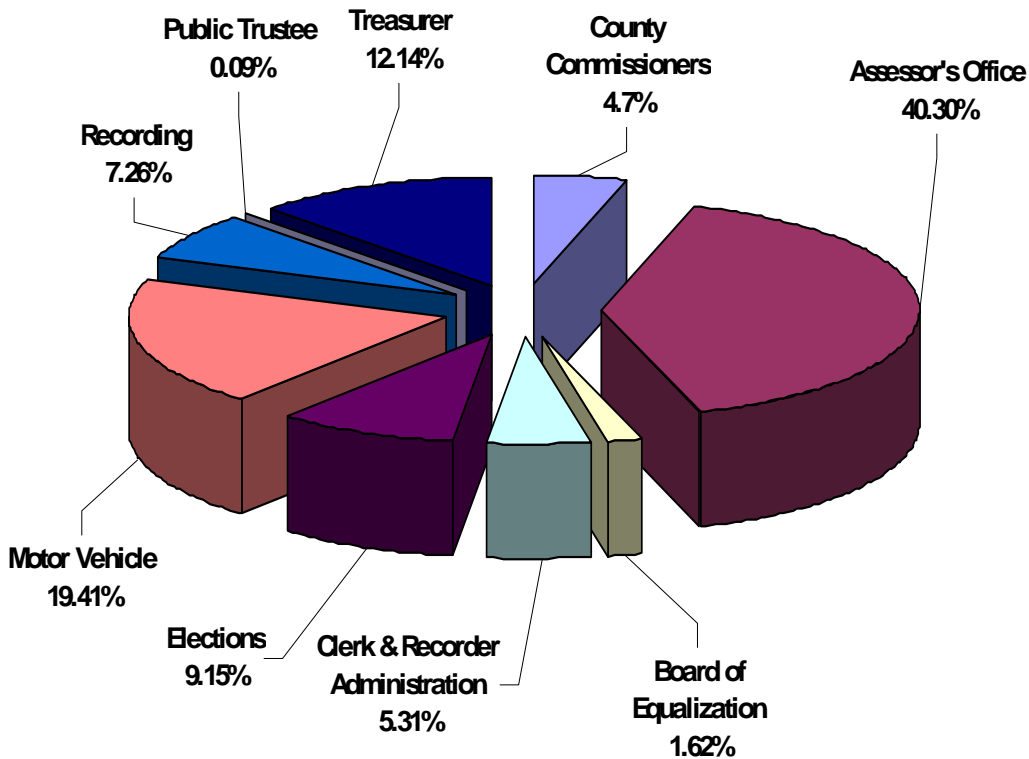


STATUTORY FUNCTION

2005 EXPENDITURES

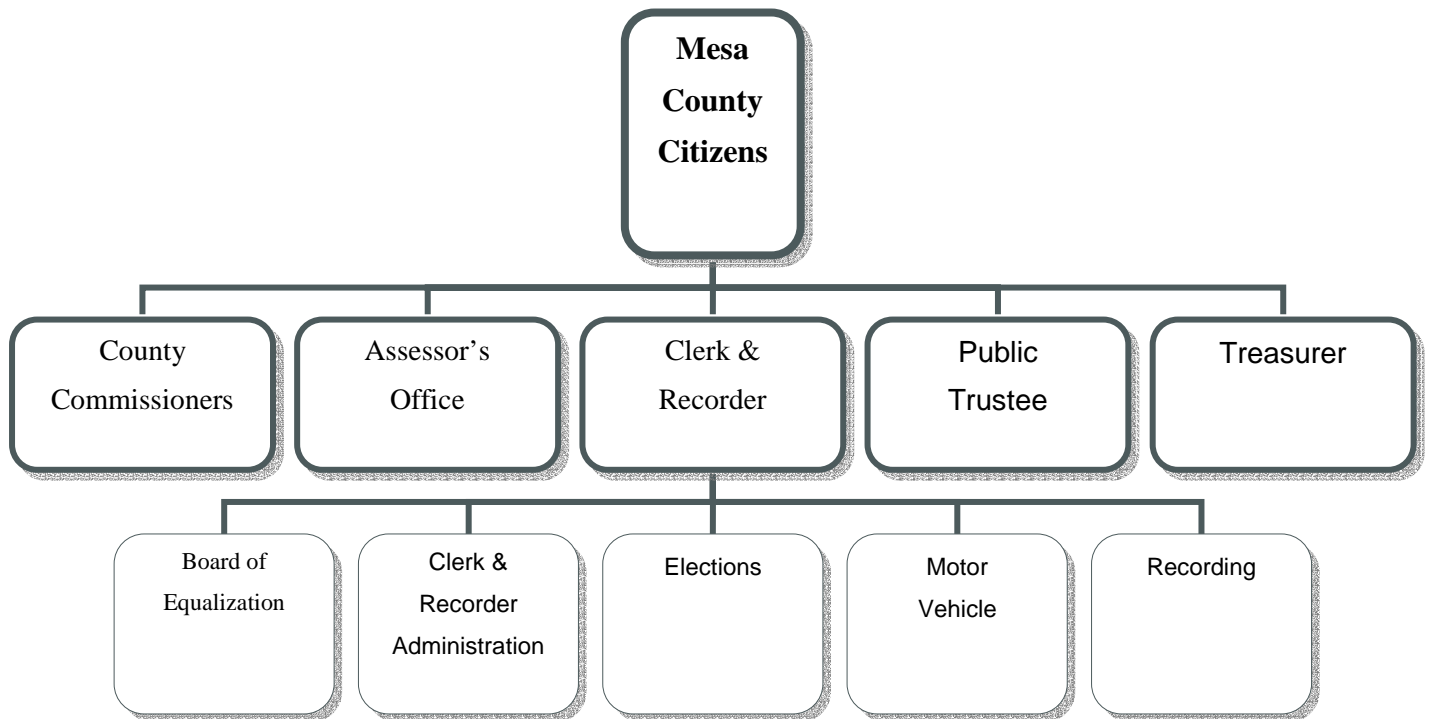


Functions

- Board of County Commissioners
- Assessor's Office
- Board of Equalization
- Clerk & Recorder Administration
- Elections
- Motor Vehicle
- Recording
- Public Trustee
- Treasurer

COST PER CITIZEN: 9 CENTS PER DAY

STATUTORY FUNCTION



STATUTORY FUNCTION

	Actual Audited			Projected	Budget
	2001	2002	2003	2004	2005
<u>Revenues</u>					
Department Generated	\$3,061,947	\$3,202,333	\$3,504,387	\$3,096,584	\$3,141,441
General Support Required *	\$588,384	\$631,868	\$632,209	\$1,142,465	\$1,275,788
Total Revenues	\$3,650,331	\$3,834,201	\$4,136,596	\$4,239,049	\$4,417,229
* Taxes, Transfers or Fund Balance					
<u>Expenditures</u>					
Personnel	\$3,097,766	\$3,252,401	\$3,466,162	\$3,546,551	\$3,763,816
Operating	\$536,507	\$573,369	\$666,396	\$688,854	\$648,413
Capital Outlay	\$16,058	\$8,431	\$4,038	\$3,644	\$5,000
Total Expenditures	\$3,650,331	\$3,834,201	\$4,136,596	\$4,239,049	\$4,417,229
Authorized Personnel (FTE's)	73.50	73.50	74.00	74.00	75.00

Statutory Function

Expenditure Summary

	Actual Audited			Projected	Budget
	2001	2002	2003	2004	2005
Board of County Commissioners	\$202,916	\$198,683	\$204,138	\$200,098	\$208,454
Assessor's Office	\$1,414,514	\$1,471,533	\$1,662,382	\$1,655,904	\$1,779,966
Board of Equalization	\$46,558	\$43,927	\$55,816	\$52,427	\$71,598
Clerk & Recorder Administration	\$191,343	\$150,787	\$205,892	\$216,283	\$234,769
Elections	367,340	458,513	427,896	580,429	404,087
Motor Vehicle	668,106	705,532	774,655	759,221	857,285
Recording	294,670	314,140	315,866	324,386	320,807
Public Trustee	\$61,749	\$69,293	\$2,542	\$1,422	\$4,000
Treasurer	\$403,135	\$421,793	\$487,409	\$448,879	\$536,263
Total	\$3,650,331	\$3,834,201	\$4,136,596	\$4,239,049	\$4,417,229

BOARD OF COUNTY COMMISSIONERS

~Our Mission~

To govern business responsibilities in accordance with the State Constitution and on behalf of the legislature in order to represent the interests of, and provide public services desired by the citizens of Mesa County.

Organizational Functions

The Board of County Commissioners (BOCC) is a three member group of elected officials, each elected to serve a four-year term. Two members are elected in one general election and one is elected in the next general election. The BOCC has the task of governing all aspects of the County, in accordance with the State Constitution and on behalf of the legislature, in order to represent the interests of and provide public services desired by the citizens of Mesa County. These leadership activities include making policies for departments, representing and protecting Mesa County's interests regionally, statewide and nationally, improve the working relationship with other governmental agencies, improving and protecting the quality of life for citizens in Mesa County and all of Western Colorado and directing the efficient use of County resources. The leadership directives are primarily delegated through Administration.

2004 Accomplishments

- The County led the effort with the cities and development community to develop and implement a transportation impact fee. The cities have adopted fees based on the County's model.
- The County's Emergency Manager now serves as the Coordinator (under an incident command system) for all local governments in the County. Further, the manager is the conduit for State and Federal funding for public health and safety related agencies.
- The County organized an Economic Development Forum. Two main priorities emerged from this meeting: (1) Pull agencies together under a structure that improves public/private partnerships; and (2) Better link job training with business needs. Considerable progress has been made towards these goals and the County has emerged as a leader in economic development efforts.
- Many partnerships have been formed or continued. Efforts include the Regional Transportation Committee, the Flood Control and Water Quality Steering Committee and cooperation to promote affordable housing.
- A County-wide team selected the first County-wide comprehensive financial system.

BOARD OF COUNTY COMMISSIONERS

2004 Accomplishments

- A County-wide Communication Team has been formed and its recommendations are being implemented. Actions include better coordination of Department public information efforts in areas such as West Nile Virus; standardizing County brochures, expanding the use of Channel 12 and the broadcast of "Inside Mesa County" on Channel.
- Two public improvement districts were added, Mesa County Lower Valley PID (Mack) and South-west Mesa County Rural Services PID (Gateway).
- The Planning Department made changes in procedures designed to streamline and make more user friendly its activities.
- The 30 Road underpass was completed.
- Construction began on the 29 Road Bridge over the Colorado River.
- A parking garage was constructed.
- Construction began on Long's Family Park.

BOARD OF COUNTY COMMISSIONERS

Revenues

Department Generated
General Support Required *

Total Revenues

* Taxes, Transfers or Fund Balance

Expenditures

Personnel
Operating
Capital Outlay

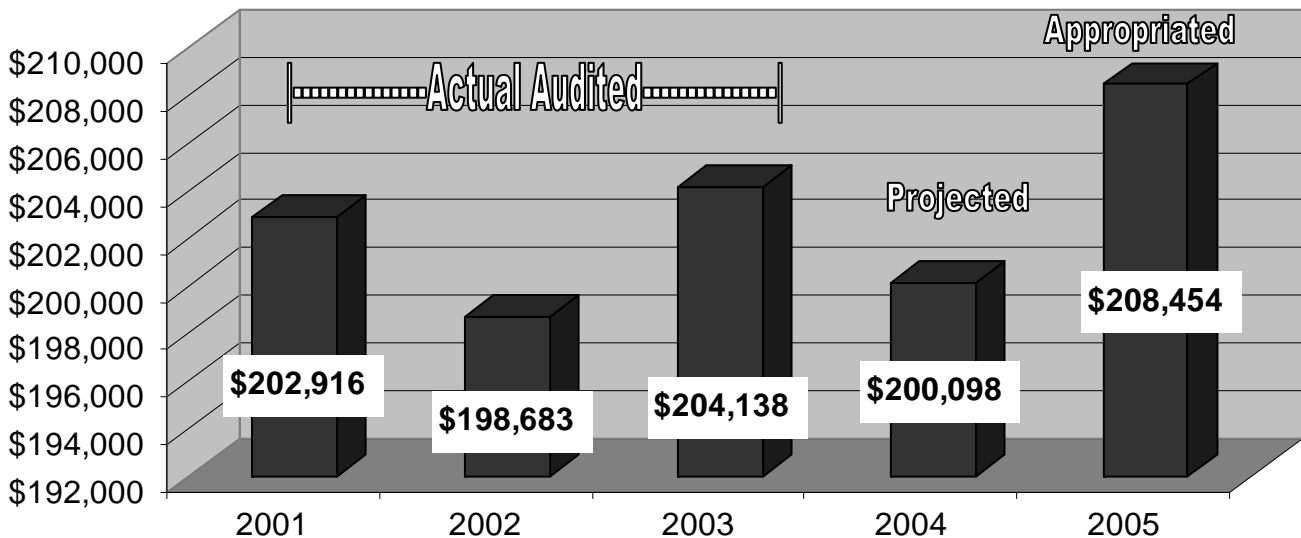
Total Expenditures

Authorized Personnel (FTE's)

	← Actual Audited →			Projected	Budget
	2001	2002	2003	2004	2005
Department Generated	\$0	\$0	\$0	\$0	\$0
General Support Required *	\$202,916	\$198,683	\$204,138	\$200,098	\$208,454
Total Revenues	\$202,916	\$198,683	\$204,138	\$200,098	\$208,454
Personnel	\$176,556	\$179,469	186,297	183,481	184,500
Operating	\$26,360	\$19,214	17,841	16,617	23,954
Capital Outlay					
Total Expenditures	\$202,916	\$198,683	\$204,138	\$200,098	\$208,454

3.00 3.00 3.00 3.00 3.00

Board of County Commissioners Expenditures 2001-2005



ASSESSOR'S OFFICE

~Our Mission~

To locate, identify, and value all property; maintain current information on the ownership and characteristics of all property; prepare and certify an accurate, annual assessment roll; make all non-confidential databases readily accessible to the public; teach and inform the public of the duties of the Assessor's Office within local government, and recruit, retain and reward a quality staff dedicated to the principles of this mission in accordance with Colorado State law, Division of Property Taxation guidelines, and the tenets of the International Association of Assessing Officers.

Organizational Function

The Assessor's Office locates, identifies and appraises all real, personal, residential and commercial property in Mesa County. This information, made accessible to the public is maintained as well as ownership and property characteristics records. Additional duties include preparation and certification of the annual assessment.

2004 Accomplishments

- Completed 2004 Appraisal of 68,190 parcels of Mesa County Real Estate
- Passed the Audit of the Appraisal with a very high level of compliance and accuracy
- Had a record low number of appeals of the valuations
- Put on four new taxing districts for the citizens of Mesa County
- Able to put on the tax roll all the new construction, which continues to increase dramatically
- Administered over one billion dollars of **Assessed** Value for the Taxing Districts of Mesa County
- Found and valued millions of dollars omitted taxable property
- Acquired funding for updating Assessment Software

2005 Goals

Provide statutory Assessment services for Mesa County

Upgrade current software with new GIS based governmental software

Continue to integrate and modernize Governmental software for benefit of Mesa County

Continue to provide accurate accessible property information to taxpayers and government agencies

ASSESSOR'S OFFICE

MANAGING DEPARTMENT: CITIZENS OF MESA COUNTY

Performance Measures

Objective One: Conduct the operations of the Assessor's Office in an effective manner that complies with all statutory and regulatory requirements.

Performance Measurement: Report the findings of the annual independent audit of the Assessor's Office conducted by the State Board of Equalization.

Goal: The Office will be found in compliance in all areas inspected.

Objective Two: Provide accurate assessments of property in an efficient manner.

Performance Measurement One: On an annual basis track and report the number of assessments that are appealed and the number of parcels that receive adjustments (possibly track the assessed value dollar amount adjusted per class of property) at the Assessor's level, County Board level and State Board level. Compare the results with the previous most recent, similar tax year. For instance, compare an intervening tax year with the most recent intervening tax year, and compare a reappraisal tax year with the most recent reappraisal tax year.

	2002	2004
Appeals (Real \ Personal)	732	669
County Board Cases	37	60
Board of Assessment Appeals	6	36

Performance Measurement Two: On an annual basis track and report the number of assessments that are corrected through the abatement/Tax Roll Correction process. Report the reason for the Tax Roll correction and the assessed value dollar amount adjusted per class of property. Compare the results with the previous most recent, similar tax year. For instance, compare an intervening tax year with the most recent intervening tax year, and compare a reappraisal tax year with the most recent reappraisal tax year.

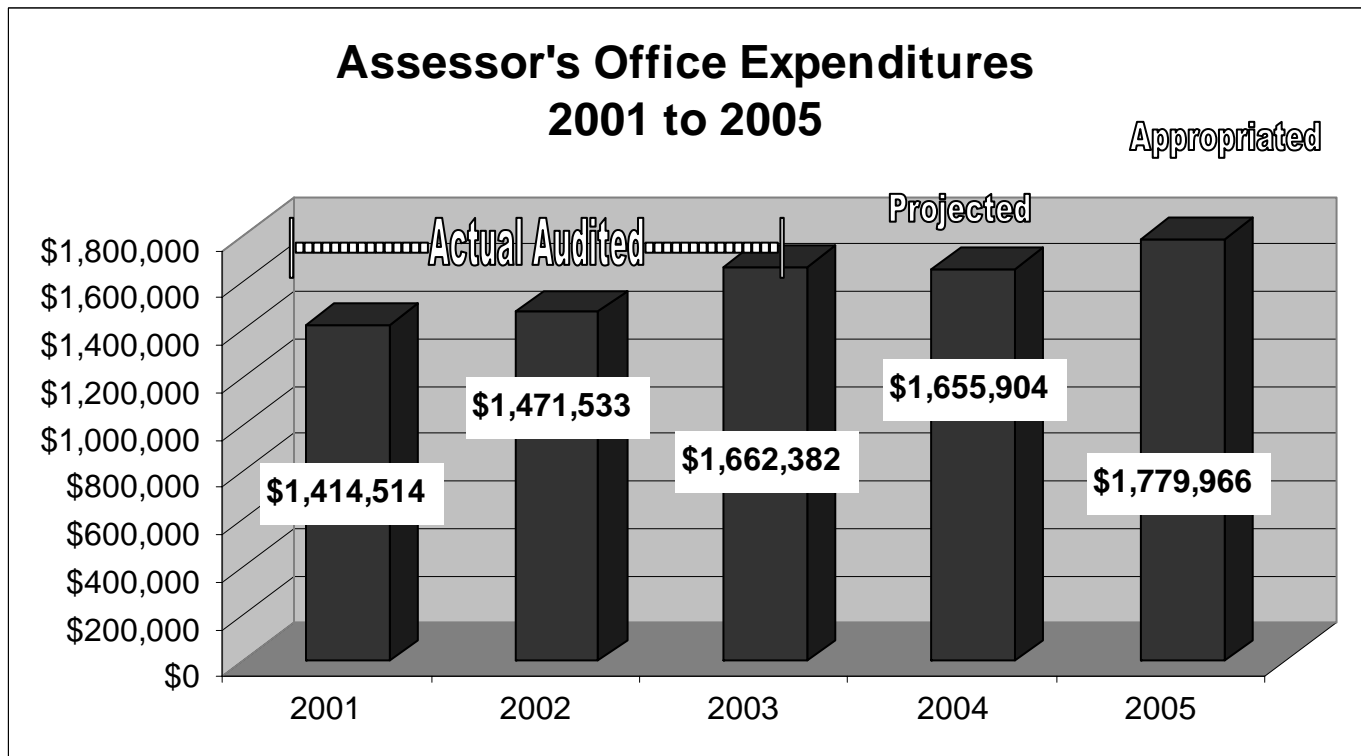
	2002	2004
Abatements	13	36
Tax Roll Corrections	821	654

Goal: The number of appeals and taxable corrections or abatements resulting from those appeals should be equal to or less than the most recent similar type (intervening or reappraisal) of tax year.

ASSESSOR'S OFFICE

MANAGING DEPARTMENT: CITIZENS OF MESA COUNTY

<u>Revenues</u>	Actual Audited			Projected	Budget
	2001	2002	2003	2004	2005
Department Generated	\$7,348	\$6,117	10,250	13,405	10,200
General Support Required *	\$1,407,166	\$1,465,416	\$1,652,132	\$1,642,499	\$1,769,766
Total Revenues	\$1,414,514	\$1,471,533	\$1,662,382	\$1,655,904	\$1,779,966
* Taxes, Transfers or Fund Balance					
<u>Expenditures</u>					
Personnel	\$1,267,916	\$1,333,854	1,491,305	1,500,000	1,606,283
Operating	\$132,116	\$129,248	171,077	155,904	173,683
Capital Outlay	\$14,482	\$8,431			
Total Expenditures	\$1,414,514	\$1,471,533	\$1,662,382	\$1,655,904	\$1,779,966
Authorized Personnel (FTE's)	27.00	27.00	27.00	28.00	28.00



CLERK TO THE BOCC & BOARD OF EQUALIZATION

Organizational Function

Clerk to the BOCC and Board of Equalization (BOE) serves two purposes; recording the proceedings of all public hearings and archive all pertinent documents and records of the BOCC meetings and coordinate, record and archive all BOE/Abatement hearings pursuant to state statutes and regulations for the protection of property rights.

2004 Accomplishments

- 59 Real Property and 1 Personal Property Appeals before BOE; all three golf courses and the one personal property appealed to BAA
- 2 Senior Exemption Appeals
- 36 Abatements
- Formation of two 1159 Districts
- Completed archive of tapes (264) from January 1991 through June 1993

2005 Budget Highlights and Goals

- Re-appraisal year, unknown number of BOE Appeals
- County to see more Oil and Gas, and Timber Abatement Appeals
- Possible formation of more 1159 Districts
- Continue archive of BOCC tapes to computer
- Recycle BOE Appeals (8 years or older)

Performance Measures

Objective One: Process and distribute all documents in a timely fashion.

Performance Measurement One: Track the time it takes to distribute documents once they are approved for distribution.

Goal: Ninety percent of documents are distributed within one week of their approval.

Performance Measurement Two: Track the time it takes to transcribe the minutes of all meetings.

Goal: Ninety percent of all minutes will be transcribed within two weeks of the meeting dates.

Performance Measurement Three: Track the time it takes to scan all contracts and resolutions.

Goal: Ninety percent of all contracts and resolutions will be scanned within two weeks of their receipt.

BOARD OF EQUALIZATION MANAGING DEPARTMENT: CLERK & RECORDER

Revenues

Department Generated
General Support Required *

Total Revenues

* Taxes, Transfers or Fund Balance

Expenditures

Personnel
Operating
Capital Outlay

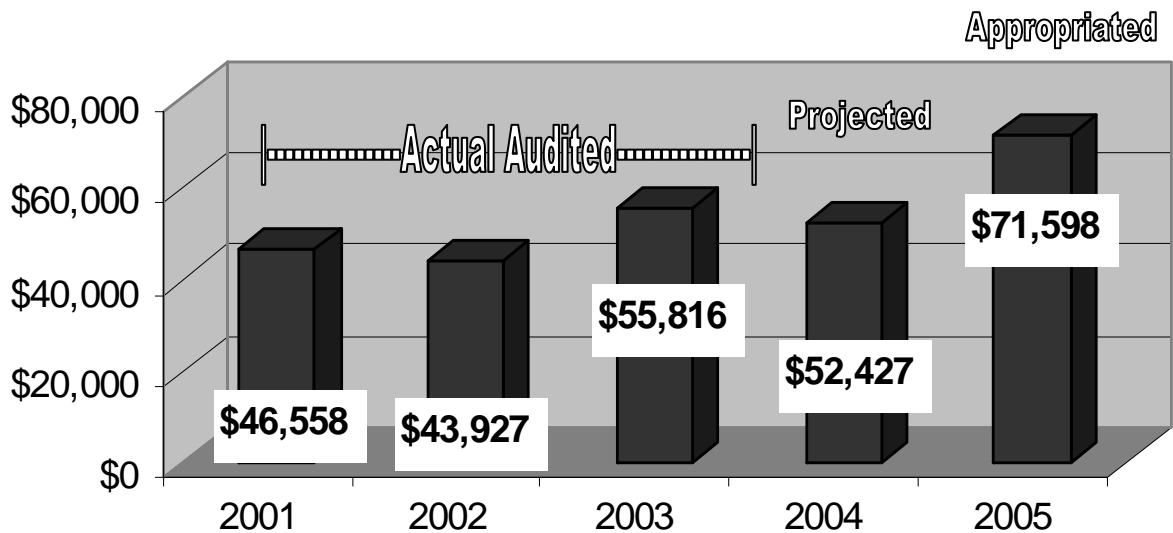
Total Expenditures

Authorized Personnel (FTE's)

	← Actual Audited →		→ Projected	Budget
	2001	2002	2003	2004
				2005
Department Generated	\$0	\$0	\$0	\$0
General Support Required *	\$46,558	\$43,927	\$55,816	\$52,427
Total Revenues	\$46,558	\$43,927	\$55,816	\$52,427
				\$71,598
Personnel	\$43,550	\$41,940	52,808	47,000
Operating	\$3,008	\$1,987	2,590	5,427
Capital Outlay			418	5,720
Total Expenditures	\$46,558	\$43,927	\$55,816	\$52,427
				\$71,598

1.00 1.00 1.00 1.00 1.00

Board of Equalization Expenditures 2001-2005



CLERK & RECORDER ADMINISTRATION

~Our Mission~

To fulfill the State of Colorado mandated obligations by administering the Recording, Motor Vehicle, Clerk to the Board, and Elections divisions pursuant to the state status in order to serve the citizens of Mesa County and other governmental agencies in a professional and proficient manner while maintaining the integrity of this elected office.

Organizational Function

To fulfill the State of Colorado mandated obligations of the Clerk & Recorder of Mesa County by cooperating with all governmental agencies in complying with laws and regulations in a professional and proficient manner while maintaining the integrity of the elected office. Administer the Recording, Motor Vehicles, Clerk to the Board, and Election Divisions.

2004 Accomplishments

- Implemented policies in accordance with new legislation
- Selected and served on Secretary of State's SCORE System Evaluation Team
- Attended meetings, participated in committees regarding legislation

2005 Goals & Budget Highlights

- Continue to be proactive in implementing successful processes to improve customer service through technology and policy improvement
- Serve on various legislative committees keeping up-to-date on pending issues

CLERK & RECORDER ADMINISTRATION MANAGING DEPARTMENT: CITIZENS OF MESA COUNTY

Revenues

Department Generated
General Support Required *

Total Revenues

* Taxes, Transfers or Fund Balance

Expenditures

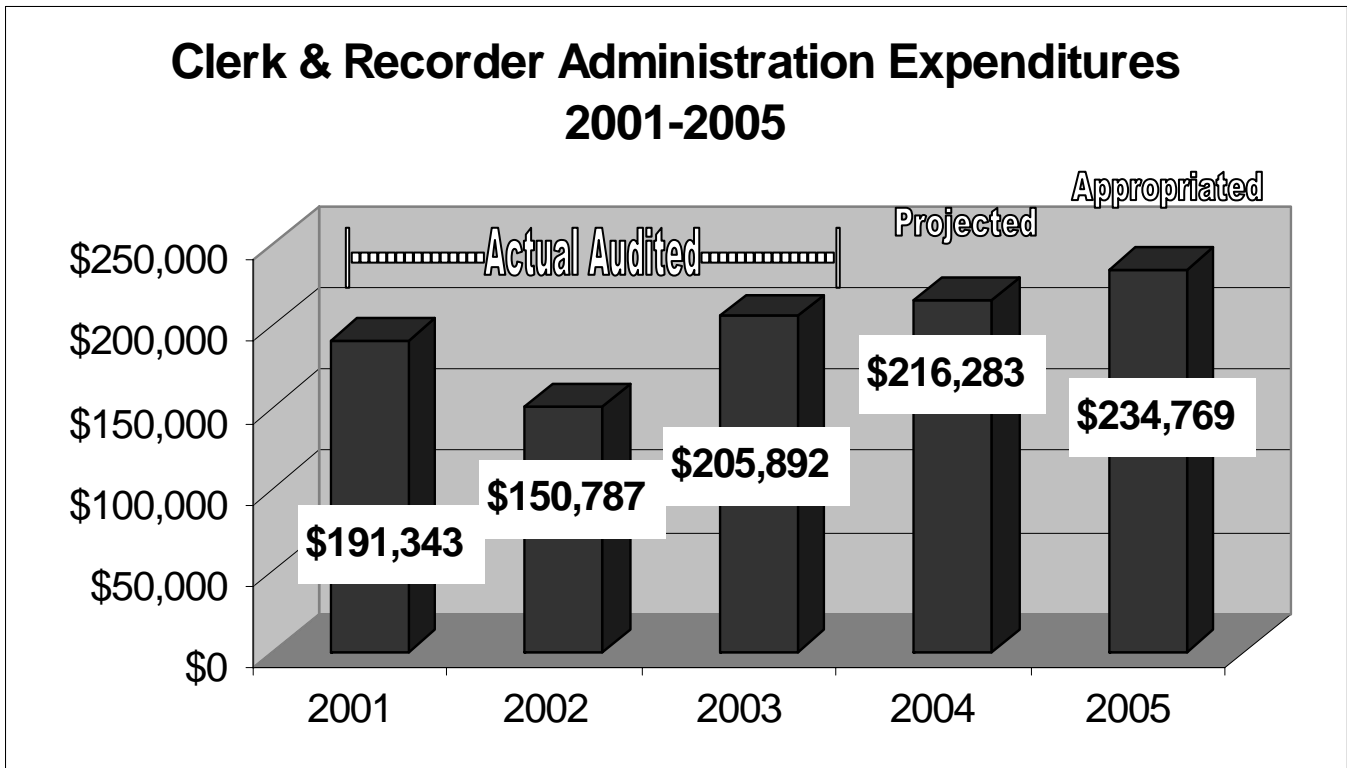
Personnel
Operating
Capital Outlay

Total Expenditures

	Actual Audited			Projected	Budget
	2001	2002	2003	2004	2005
Department Generated	\$0	\$40	\$0	\$0	\$0
General Support Required *	\$191,343	\$150,747	\$205,892	\$216,283	\$234,769
Total Revenues	\$191,343	\$150,787	\$205,892	\$216,283	\$234,769
Personnel	\$177,986	\$132,869	185,896	195,000	222,766
Operating	\$13,357	\$17,918	19,996	21,283	12,003
Capital Outlay					
Total Expenditures	\$191,343	\$150,787	\$205,892	\$216,283	\$234,769

Authorized Personnel (FTE's)

3.50 3.50 4.50 4.50 4.00



ELECTIONS

~Our Mission~

To process and maintain public voter registration records to ensure that the opportunity to participate in the democratic process is provided to all eligible voters.

Organizational Function

The Department of Elections processes and maintains public voter registration records to ensure that the opportunity to participate in the democratic process is provided to all eligible voters. In completing this mission this department establishes precincts, appoints election judges, prepares election notices, conducts early and absentee voting and assists voters concerning precinct locations, party affiliation or precinct number.

2004 Accomplishments

- The Election Division held three successful elections: Fruita mail-ballot election in April; Primary Election in August; and General Election in November. The General Election was the largest turnout for an election in Mesa County history.
- Began HAVA certification program
- All elections canvassed and certified to be correct

2005 Budget Highlights & Goals

- Continue to achieve compliance with State and Federal Help America Vote Act; complete required HAVA certification program
- Meet state requirements of Statewide Voter Registration System installation
- Develop strong strategic cost effective plan for Vote Centers
- Conduct fair, accurate, lawful Grand Junction Municipal Election in April
- Conduct fair, accurate, lawful Coordinated Election in November

ELECTIONS

MANAGING DEPARTMENT: CLERK & RECORDER

Performance Measures

Objective One: To ensure timely, accurate entry of all voter registration forms.

Performance Measurement: Track the time it takes from date of receipt to date of entry for all voter registration forms.

Goal: One hundred percent of all voter registration forms are processed within one week of receipt.

Objective Two: Educate voters on new HAVA identification requirements.

Performance Measurement: Use the 2004 elections to establish a baseline for the number of provisional ballots filled out during the primary and general elections.

Goal: If voter education on the requirement to present proper identification when voting is successful than voting by provisional ballots should decrease as a percentage of ballots cast from the primary to the general election in 2004 and in subsequent elections in 2006 and 2008.

Objective Three: Reassure voters on the integrity of electronic voting.

Performance Measurement: Compare the percentage of early voters in the 2004 primary and general election with the percentage of early voters in the primary and general elections in 2000 and 2002.

Goal: As a percentage of the total ballots cast, early voting should be the same or higher than the 2000 and 2002 elections.

Objective Four: Effectively train election judges.

Performance Measurement One: Use the 2004 primary election to establish a baseline for determining the number of precincts who turn in all items on their turn-in checklist on their first attempt. Compare this data with the general election.

Goal: The number of precincts successfully turning in all items on their turn-in check list on the first attempt will increase in the general election. This data can then be used to develop target goals for future elections.

Performance Measurement Two: Develop a coordinator observation check list to be used by the coordinator to evaluate the operations at each polling place.

Goal: The data will be collected and used to develop target goals for future elections.

ELECTIONS MANAGING DEPARTMENT: CLERK & RECORDER

Revenues

Department Generated
General Support Required *

Total Revenues

* Taxes, Transfers or Fund Balance

Expenditures

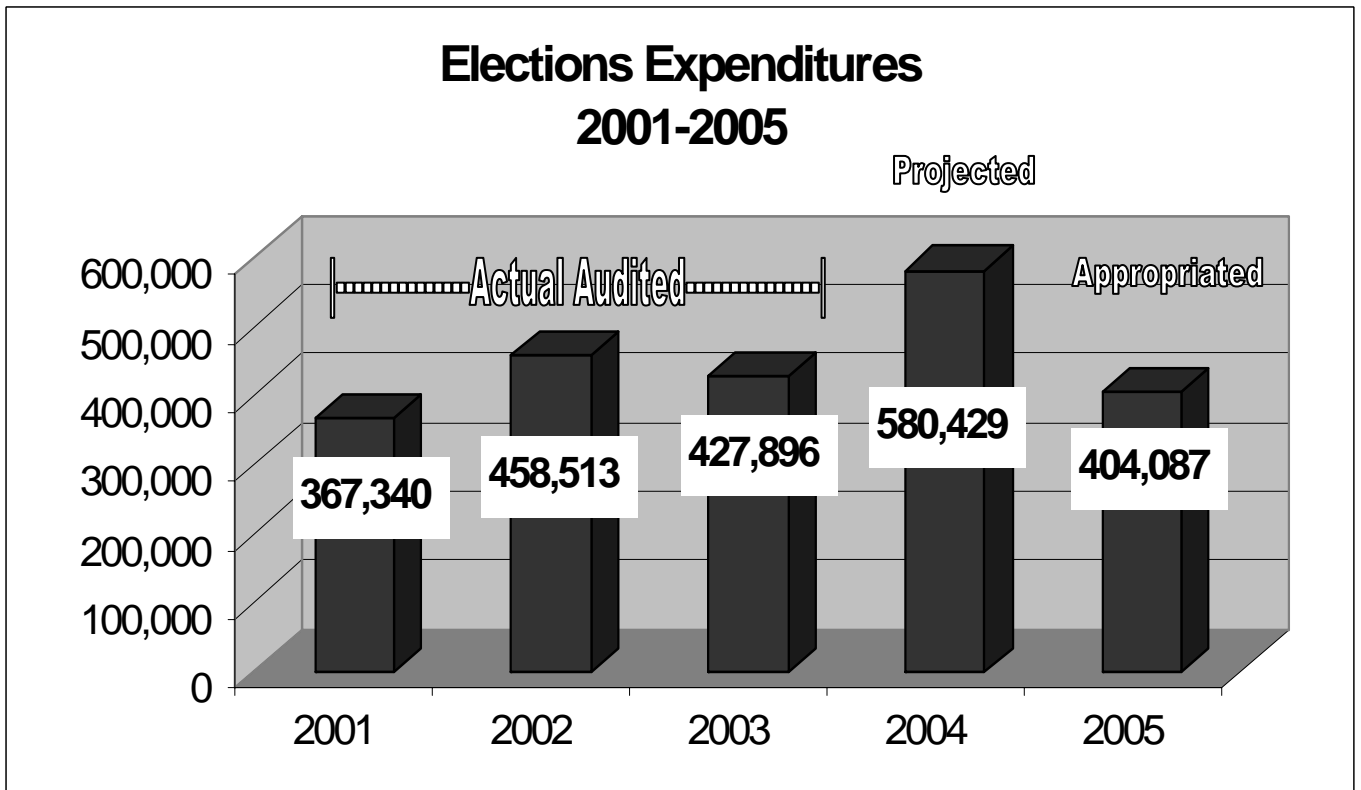
Personnel
Operating
Capital Outlay

Total Expenditures

	Actual Audited			Projected	Budget
	2001	2002	2003	2004	2005
Department Generated	112,161	72,072	138,152	89,175	80,500
General Support Required *	255,179	386,441	289,744	491,254	323,587
Total Revenues	367,340	458,513	427,896	580,429	404,087
Personnel	203,200	254,617	222,638	356,070	254,218
Operating	163,352	203,896	204,064	224,359	149,869
Capital Outlay	788	0	1,194		
Total Expenditures	367,340	458,513	427,896	580,429	404,087

Authorized Personnel (FTE's)

4.00 4.00 5.00 5.00 5.00



MOTOR VEHICLE

~Our Mission~

To provide registration, titling, inspections, driver's licenses, collection of revenues, recording of liens, and information pursuant to State statutes and regulations in order to protect personal property rights.

Organizational Function

The Motor Vehicle Division provides registrations, titles, inspections, record searches, publicizing motor vehicle law changes and recording liens.

2004 Accomplishments

- Increased customer transactions by 3,741
- Met revenue projections
- Division stabilized and functioning as a team

2005 Budget Highlights & Goals

- Develop and implement communication plan that is empowering to deputy clerks
- Meet state requirements for implementation of new CSTARs (Colorado State Title And Registration System)
- Continue to work with Colorado Department of Revenue to enhance efficiency and improve customer services

MOTOR VEHICLE MANAGING DEPARTMENT: CLERK & RECORDER

Revenues

Department Generated
General Support Required *

Total Revenues

* Taxes, Transfers or Fund Balance

Expenditures

Personnel
Operating
Capital Outlay

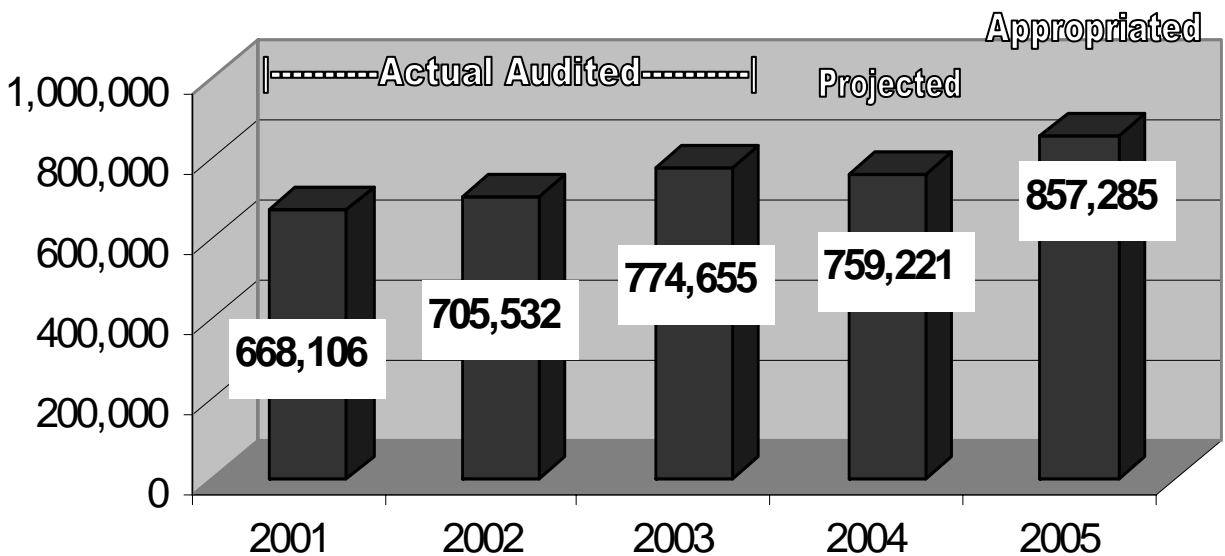
Total Expenditures

Authorized Personnel (FTE's)

	Actual Audited			Projected	Budget
	2001	2002	2003	2004	2005
Department Generated	1,176,521	1,211,447	1,156,243	1,214,408	1,167,436
General Support Required *	(508,415)	(505,915)	(381,588)	(455,187)	(310,151)
Total Revenues	668,106	705,532	774,655	759,221	857,285
Personnel	591,868	632,580	686,578	650,000	774,397
Operating	75,450	72,952	88,077	109,221	77,888
Capital Outlay	788				5,000
Total Expenditures	668,106	705,532	774,655	759,221	857,285

19.00 19.00 19.50 19.50 20.00

Motor Vehicle Expenditures 2000-2005



RECORDING

~Our Mission~

To accurately record and maintain public records, issue marriage licenses, and provide information for the public, private, and government entities pursuant to state statutes, in order to protect personal and real property rights.

Organizational Function

Recording and maintaining public records, issuing marriage licenses and providing information for the public, private and governmental entities in order to protect personal and real property rights.

2004 Accomplishments

- New cashiering system successfully installed
- Met revenue projections
- With significant improvements in work flow processes, recorded document turn-around time greatly improved, meeting all legislative requirements and enhancing positive customer service

2005 Budget Highlights & Goals

- Continue to meet seven-day turn around of documents
- Continue to streamline processes and improve overall use of technology and staff
- Research funding sources for e-recording software system

RECORDING MANAGING DEPARTMENT: CLERK & RECORDER

Performance Measures

Objective One: Reduce errors in the recording of documents.

Performance Measurement: Track the number of errors made per 1,000 documents.

Goal: Reduce the error rate to below 2.0

Objective Two: Meet the required statutory time lines for recording all documents.

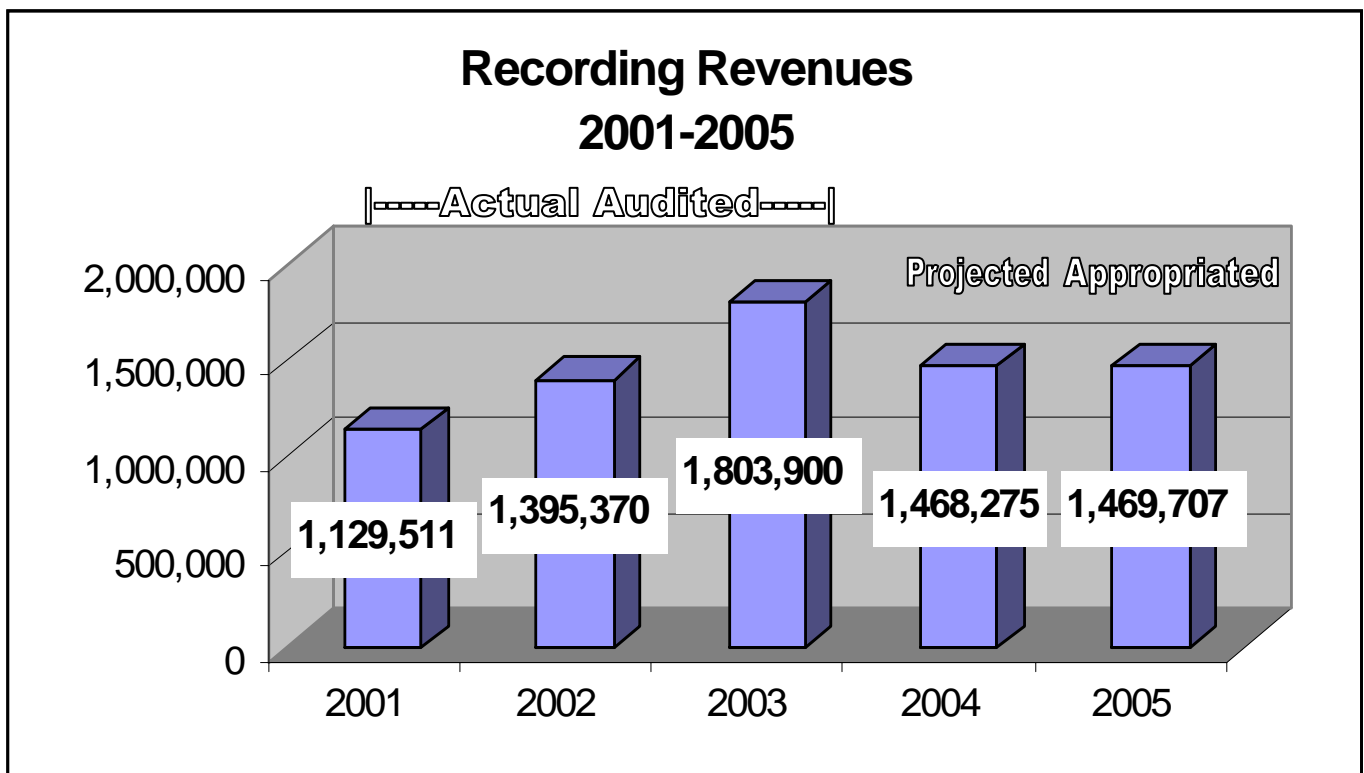
Performance Measurement: Track the percentage of documents that are not filed within statutory deadlines.

Goal: Many of these deadlines are new so data collected this year will provide a benchmark for establishing future goals. The data should be compared to other Colorado counties as a way to see how the Mesa County Recorder's Office is doing in adjusting to the new demands.

Objective Three: Improve the efficiency of the Recorder's staff.

Performance Measurement: Determine the average amount of time staff spends in one month processing requests for data on pre-1990 documents. Multiply the time by the average hourly wage to determine cost of manually processing these requests. Compare this to what it would cost to process these requests if the data were available electronically. Estimate cost of entering pre-1990 documents onto Recorder's database.

Goal: Demonstrate the cost savings of bringing all documents in the Recorder's Office online.



RECORDING MANAGING DEPARTMENT: CLERK & RECORDER

Revenues

Department Generated
General Support Required *

Total Revenues

* Taxes, Transfers or Fund Balance

Expenditures

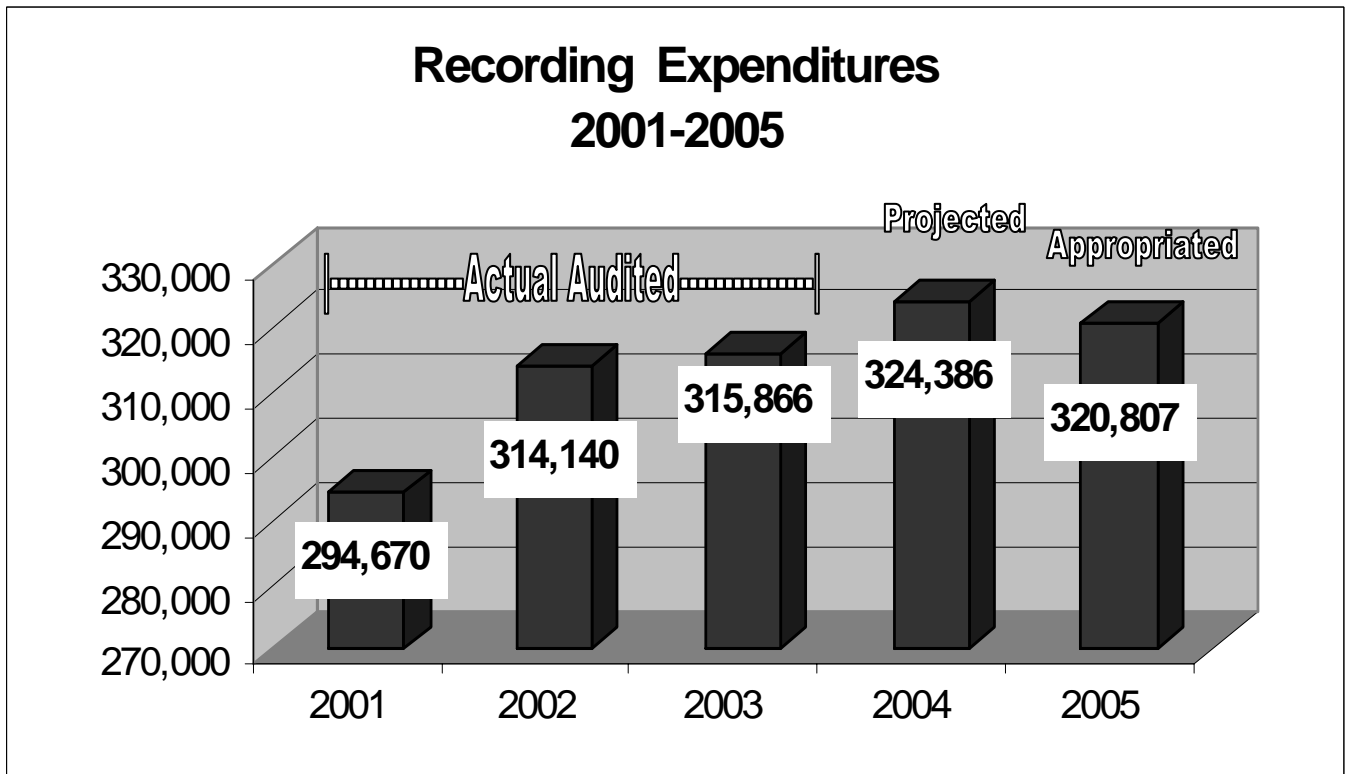
Personnel
Operating
Capital Outlay

Total Expenditures

	Actual Audited			Projected	Budget
	2001	2002	2003	2004	2005
Department Generated	1,129,511	1,395,370	1,803,900	1,468,275	1,469,707
General Support Required *	(834,841)	(1,081,230)	(1,488,034)	(1,143,889)	(1,148,900)
Total Revenues	294,670	314,140	315,866	324,386	320,807
Personnel	248,871	271,880	271,226	275,000	271,656
Operating	45,799	42,260	44,640	45,742	49,151
Capital Outlay				3,644	
Total Expenditures	294,670	314,140	315,866	324,386	320,807

Authorized Personnel (FTE's)

7.00 7.00 6.00 6.00 7.00



PUBLIC TRUSTEE

~Our Mission~

To process and mediate foreclosures on deeds of trust and release liens on behalf of individuals, businesses and government entities, in order to comply with State statutes.

Organizational Function

A new Public Trustee was appointed by the Governor of Colorado effective February 1, 2003. In prior years the County Treasurer served as the Public Trustee and recorded the office operations through the County finance system. With the new appointment, the decision was made to relocate the office and the operations of the Public Trustee. The only expenditures now shown on the County records are the office supplies that must be supplied per C.R. S. §38-37-102.

The Public Trustee is required by statute to make and file with the Board of County Commissioners a quarterly statement of all transactions of the office. Upon approval of the report, the Public Trustee pays to the County Treasurer all sums received as fees in excess of the amount of salary then due to the Public Trustee and in excess of all necessary and reasonable expenses of clerk hire and other expenses incidental to the conduct of the office.

PUBLIC TRUSTEE MANAGING DEPARTMENT: GOVERNOR BILL OWENS

Revenues

Department Generated
General Support Required *

Total Revenues

* Taxes, Transfers or Fund Balance

Expenditures

Personnel
Operating
Capital Outlay

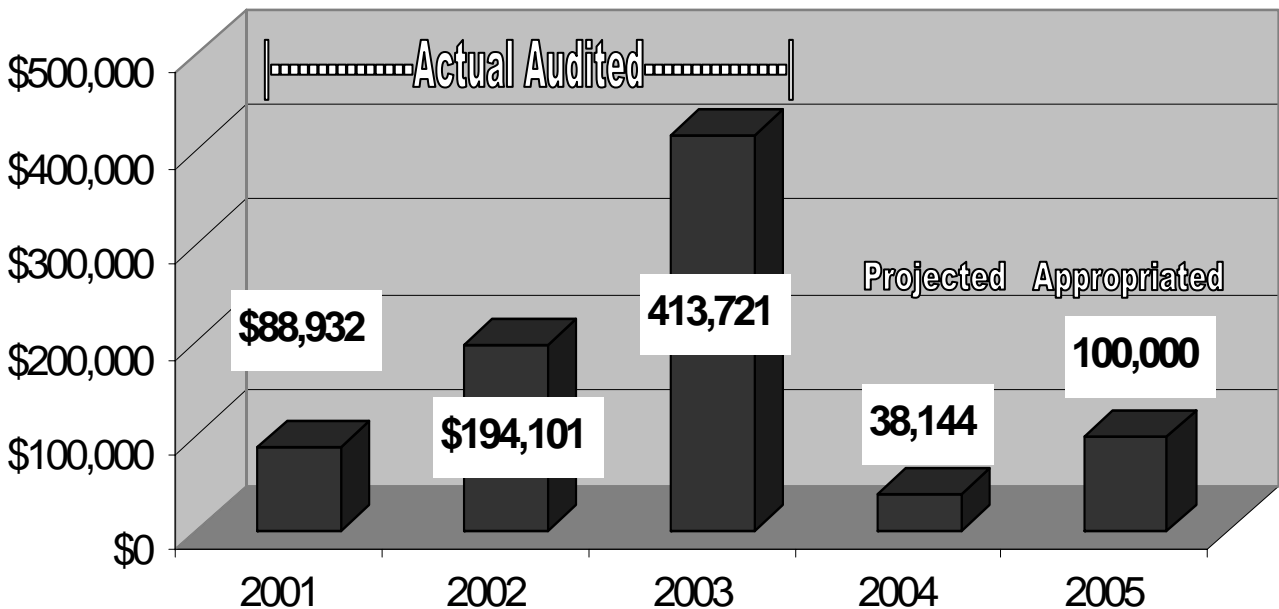
Total Expenditures

Authorized Personnel (FTE's)

	← Actual Audited →			Projected	Budget
	2001	2002	2003	2004	2005
Department Generated	\$88,932	\$194,101	413,721	38,144	100,000
General Support Required *	(\$27,183)	(\$124,808)	(\$411,179)	(\$36,722)	(\$96,000)
Total Revenues	\$61,749	\$69,293	\$2,542	\$1,422	\$4,000
Personnel	\$55,976	\$62,695			
Operating	\$5,773	\$6,598	2,542	1,422	4,000
Capital Outlay					
Total Expenditures	\$61,749	\$69,293	\$2,542	\$1,422	\$4,000

2.00 2.00 0.00 0.00 0.00

Public Trustee Revenues 2001-2005



TREASURER

~Our Mission~

To collect and accurately distribute all tax funds and miscellaneous revenues. To earn a contributing source of income from the County by collection of all fees allowed by State statute and investment of all available funds obtaining as high a yield as possible while maintaining safety and liquidity. To enforce collection of all delinquent taxes accomplished through annual tax sale, distraints and field work by office staff.

Organizational Function

Enforcing collection of all delinquent taxes, issuing tax certifications, advertising delinquent taxes, conducting tax sales of real estate, collecting and distributing all tax funds and miscellaneous revenues and maintaining safe, liquid investments to maximize the yield of deposited funds.

2004 Accomplishments

- Successfully completed the renovation of the front counter which added more space for customers and staff to conduct over-the counter business
- Reorganized the office layout which resulted in more effective utilization of space and improved office efficiency.
- Eliminated the issuance of checks to the Department of Revenue and replaced this task with ACH (Automatic Clearing House) transmissions which resulted in savings of staff time and bank fees.
- Replaced monthly statements by mail to various entities with e-mail statements, resulting in labor, time and monetary savings
- Due to very diligent efforts by staff which involved contacting property owners with delinquent property taxes either by phone or by mail, a much larger number of property taxes were paid prior to the 2004 tax sale, thus resulting in a much smaller number of tax liens and mobile home distraints and benefiting the overall revenue flow.

2005 Goals

- Finalizing the procedure for acceptance of credit cards and internet payments
- Implementing a new cashiering system in conjunction with a new finance system which will offer more efficient service to Mesa County citizens.
- o research available technology for the purpose of purchasing a new Treasurer's software system which will interface with the new finance system and the Assessor's new software system

TREASURER

MANAGING DEPARTMENT: CITIZENS OF MESA COUNTY

2004 Performance Measures

Objective One: Ensure all investments are properly made in accordance with State statutes.

Performance Measurement: Track compliance with State statutes through the annual state audit.

Goal: One hundred percent of county investments will be made in accordance with State statutes.

Objective Two: Improve customer convenience through implementations of a credit card payment system.

Performance Measurement: Implement a credit card payment system and track the annual number of times credit cards are used by citizens as the method of payment for any monies owed to the county.

Goal: Use FY05 data as a benchmark for determining future goals. If the program is successful then more and more citizens should opt for this method of payment.

Objective Three: Ensure appropriate Use Tax is collected on all construction materials purchased out of the county.

Performance Measurement: On an annual basis track the Use Tax payments for construction materials purchased out of the county and compare it to the Use Tax payments made prior to the City of Grand Junction initiating its new auditing system.

Goal: Use Tax payments should show an increase when compared to Use Tax payments made prior to the City's auditing program. Data in FY05 can be used as a benchmark for establishing goals in future years.

Objective Four: Improve office efficiency through increased use of technology.

Performance Measurement One: Track the number of checks processed daily and determine an average.

Goal: After the new finance system is on-line there should be a dramatic improvement in the number of checks processed daily.

Performance Measurement Two: Track the number of overtime hours accrued on an annual basis.

Goal: After the new finance system comes on line overtime hours should be reduced.

TREASURER

MANAGING DEPARTMENT: CITIZENS OF MESA COUNTY

Revenues

Department Generated
General Support Required *

Total Revenues

* Taxes, Transfers or Fund Balance

Expenditures

Personnel
Operating
Capital Outlay

Total Expenditures

	Actual Audited			Projected	Budget
	2001	2002	2003	2004	2005
Department Generated	\$547,474	\$582,691	665,125	632,899	615,900
General Support Required *	(\$144,339)	(\$160,898)	(\$177,716)	(\$184,020)	(\$79,637)
Total Revenues	\$403,135	\$421,793	\$487,409	\$448,879	\$536,263
Personnel	\$331,843	\$342,497	369,414	340,000	384,118
Operating	\$71,292	\$79,296	115,569	108,879	152,145
Capital Outlay			2,426		
Total Expenditures	\$403,135	\$421,793	\$487,409	\$448,879	\$536,263

Authorized Personnel (FTE's)

7.00 7.00 7.00 7.00 7.00

